

## INTERNATIONAL LIFE CYCLE CHAIR PARTNERS

### **About ArcelorMittal**

ArcelorMittal is the world's leading steel and mining company, with a presence in more than 60 countries. ArcelorMittal is the leader in all major global carbon steel markets, including automotive, construction, household appliances and packaging, with leading R&D and technology. The Group also has a world-class mining business with a global portfolio of over 20 mines in operation and development, and is the world's 4th largest iron ore producer. With operations in over 22 countries spanning four continents, the Company covers all of the key industrial markets, from emerging to mature, and has outstanding distribution networks.

Through its core values of sustainability, quality and leadership, ArcelorMittal commits to operating in a responsible way with respect to the health, safety and well-being of its employees, contractors and the communities in which it operates. It is also committed to the sustainable management of the environment. It takes a leading role in the industry's efforts to develop breakthrough steelmaking technologies and is actively researching and developing steel-based technologies and solutions that contribute to combat climate change. ArcelorMittal is a member of the FTSE4Good Index and the Dow Jones Sustainability World Index. In 2011, ArcelorMittal had revenues of \$94.0 billion and crude steel production of 91.9 million tonnes, representing approximately 6 per cent of world steel output. The Group's mining operations produced 54 million tonnes of iron ore and 8 million tonnes of metallurgical coal. For more information about ArcelorMittal visit: [www.arcelormittal.com](http://www.arcelormittal.com)

### **About Bombardier**

A world-leading manufacturer of innovative transportation solutions, from commercial aircraft and business jets to rail transportation equipment, systems and services, Bombardier Inc. is a global corporation headquartered in Canada. Its revenues for the fiscal year ended December 31, 2011, were \$18.3 billion, and its shares are traded on the Toronto Stock Exchange (BBD). Bombardier is listed as an index component to the Dow Jones Sustainability World and North America indexes. News and information are available at [www.bombardier.com](http://www.bombardier.com) or follow us on Twitter@Bombardier.

### **About Desjardins Group**

Desjardins Group [www.desjardins.com](http://www.desjardins.com) is the leading cooperative financial group in Canada with assets of \$190 billion. Drawing on the strength of its caisse network in Québec and Ontario and its subsidiaries across Canada, it offers a full range of financial products and services to its 5.6 million members and clients. Desjardins specializes in Wealth Management and Life and Health Insurance, in Property and Casualty Insurance, in Personal Services, in business and Institutional Services. As one of the largest employers in the country and among [Canada's Top 100](#)

[Employers for 2012](#)<sup>TM</sup>, Desjardins is supported by the skills of its 44,645 employees and the commitment of nearly 5,400 elected officers. A new education and cooperation program is now available to Desjardins members and the general public. For more information, visit [www.desjardins.com/co-opme](http://www.desjardins.com/co-opme).

### **About Hydro-Québec**

Hydro-Québec generates, transmits and distributes electricity. Its sole shareholder is the Québec government. It uses mainly renewable generating options, in particular large hydro, and supports the development of other technologies -such as wind energy, biomass and small hydro- through purchases from independant power producers. It also conducts R&D in energy-related fields, including energy efficiency. The company has four divisions. For more information, visit [www.hydroquebec.com](http://www.hydroquebec.com).

### **About LVMH**

A world leader in luxury, LVMH Moët Hennessy - Louis Vuitton possesses a unique portfolio of over 60 prestigious brands. The Group is active in five different sectors:

- ▶ Wines & Spirits
- ▶ Fashion & Leather Goods
- ▶ Perfumes & Cosmetics
- ▶ Watches & Jewelry
- ▶ Selective retailing

Thanks to its brand development strategy, and the expansion of its international retail network (more than 3,000 stores worldwide), LVMH has had a strong growth dynamic since its creation in 1987. Today, more than 80,000 employees, 77% of whom are based outside France, share the Group's values. Besides its community action for human development - for example LVMH House and the LVMH-ESSEC Chair - LVMH carries out a number of initiatives through its commitment to protecting the environment. Faithful to its vocation as a patron, the Group is also involved in culture and heritage, humanitarian action, education and supporting young artists and designers.

### **About Michelin**

Dedicated to the improvement of sustainable mobility, Michelin designs, manufactures and sells tires for every type of vehicle, including airplanes, automobiles, bicycles, earthmovers, farm equipment, heavy-duty trucks and motorcycles. The company also publishes travel guides, hotel and restaurant guides, maps and road atlases. Headquartered in Greenville, S.C., Michelin North America ([www.michelinman.com](http://www.michelinman.com)) employs more than 22, 200 and operates 18 major manufacturing plants in 16 locations.

### **About Nestlé**

With sales of CHF 83.6 billion in 2011, Nestlé is the world's leading nutrition, health and wellness company. The company employs over 328'000 people and has 461 factories situated in 83 countries. Nestlé products are sold in almost every country in the world. For more information, visit: [www.nestle.com](http://www.nestle.com)

### **About RECYC-QUÉBEC**

Concerned with helping Quebecers find innovative ways to sustainably manage residual materials so we may become a waste-free society, RECYC-QUÉBEC encourages reduction at the source, reuse, recycling and recovery of residual materials. RECYC-QUÉBEC therefore seeks to influence how products are manufactured and consumed. It is the designated organization for coordinating recovery activities under Quebec's Residual Materials Management Policy. For more information, visit: [www.recyc-quebec.gouv.qc.ca](http://www.recyc-quebec.gouv.qc.ca)

### **About RONA**

RONA is the largest Canadian distributor and retailer of hardware, home renovation and gardening products. The Corporation operates a network of more than 800 corporate, franchise and affiliate stores of various sizes and formats under several banners, and a network of 18 hardware and construction-materials distribution centres which are flexible and perfectly adapted to the diverse needs of its clientele. RONA is also a leader in the specialized plumbing and HVAC market, primarily serving commercial and professional customers with a network of close to 60 sales outlets across the country.

In total, RONA supplies nearly 1,500 sales outlets, of which more than 830 are under one of its banners, as well as close to 600 clients, independent dealers, in its distribution network. With more than 30,000 employees working under its family of banners in every region of Canada, the RONA store network generates consolidated sales of \$4.8 billion and over \$6 billion taking into account the total impact of the retail sales of franchise dealers, affiliates and other independent dealers who buy their supplies at RONA. For more information, please visit [www.rona.ca](http://www.rona.ca).

### **About SAQ**

The SAQ's mandate is to sell alcoholic beverages in Quebec. It carefully selects products from 65 countries to satisfy Quebecers' ever developing tastes. The SAQ markets some 11,000 products, which it distributes daily to a network of more than 800 points of sale. The quality, variety and accessibility of these products are the SAQ's hallmark. To bring them to consumers, more than 7,500 employees put their talents to use every day. For more information, please visit [www.saq.com](http://www.saq.com)

### **About Solvay**

Solvay is an international chemical Group, in the TOP 10 worldwide largest chemical player, generating over 90% of sales in businesses where it is among the top 3 global. It is producing: Special Chemicals, such as high-purity fluorine, fluorinated gases, Barium Strontium and wet chemicals; essential Chemicals including soda ash, bicarbonate, caustic soda and hydrogen peroxide; Specialty Polymers (fluorinated polymers and high performance engineering polymers) and vinylic plastics. Solvay has recently acquired Rhodia, with a wide portfolio in specialty chemicals

Sustainability is at the heart of the strategy, based on a systematic approach taking into account the expectations of its key stakeholders, and founded on an in-depth understanding of the sustainability performance of its plants and products. For more information, please visit [www.solvay.com](http://www.solvay.com)

### **About Total**

Total is one of the world's major oil and gas groups, with activities in more than 130 countries. Its 93,000 employees put their expertise to work in every part of the industry – exploration and production of oil and natural gas, refining and marketing, gas & power and trading. Total is working to keep the world supplied with energy, both today and tomorrow. The Group is also a first rank player in chemicals.

As an energy producer and provider, Total is striving to diversify its supply to help meet growing energy demand in the long term. The Group is notably investing and actively taking part in a number of renewable R&D projects, such as solar and biofuels. For more information, visit [www.Total.com](http://www.Total.com).

### **About Umicore**

Umicore is a global materials technology group. It focuses on application areas where its expertise in materials science, chemistry and metallurgy makes a real difference. Its activities are centred on four business areas: Catalysis, Energy Materials, Performance Materials and Recycling. Each business area is divided into market-focused business units offering materials and solutions that are at the cutting edge of new technological developments and essential to everyday life.

Umicore generates the majority of its revenues and dedicates most of its R&D efforts to clean technologies, such as emission control catalysts, materials for rechargeable batteries and photovoltaics, fuel cells, and recycling. Umicore's overriding goal of sustainable value creation is based on an ambition to develop, produce and recycle materials in a way that fulfils its mission: materials for a better life. The Umicore Group has industrial operations on all continents and

serves a global customer base; it generated a turnover of € 14.5 billion (€ 2.3 billion excluding metal) in 2011 and currently employs some 14,600 people.

More information in Umicore's 2011 Annual Report:

<http://www.umicore.com/reporting/groupReview/ecoEfficiency/Carbonemissions/>

### **About Veolia Environnement**

Veolia Environnement (Paris Euronext: VIE and NYSE: VE) is the worldwide reference in environmental solutions. With more than 330,000 employees the company has operations all around the world and provides tailored solutions to meet the needs of municipal and industrial customers in four complementary segments: water management, waste management, energy management and passenger transportation. Veolia Environnement recorded revenue of €29.6 billion in 2011. For more information, please visit [www.veolia.com](http://www.veolia.com)